# **SENATE** . . . . . . . . . . . . . . . . . . No. 114

### The Commonwealth of Massachusetts

#### PRESENTED BY:

#### Brian A. Joyce

To the Honorable Senate and House of Representatives of the Commonwealth of Massachusetts in General Court assembled:

The undersigned legislators and/or citizens respectfully petition for the adoption of the accompanying bill:

An Act protecting small business investments.

#### PETITION OF:

NAME:	DISTRICT/ADDRESS:
Brian A. Joyce	Norfolk, Bristol and Plymouth

## **SENATE** . . . . . . . . . . . . . . . . No. 114

By Mr. Joyce, a petition (accompanied by bill, Senate, No. 114) of Brian A. Joyce for legislation to regulate franchise agreements. Community Development and Small Businesses.

# [SIMILAR MATTER FILED IN PREVIOUS SESSION SEE SENATE, NO. 73 OF 2013-2014.]

### The Commonwealth of Massachusetts

In the One Hundred and Eighty-Ninth General Court (2015-2016)

An Act protecting small business investments.

*Be it enacted by the Senate and House of Representatives in General Court assembled, and by the authority of the same, as follows:* 

1 SECTION 1. The Legislature makes the following findings:

2 (1) Franchise businesses represent a large and growing segment of the Commonwealth's

3 retail and service businesses and are rapidly replacing more traditional forms of small business

4 ownership in the Massachusetts economy.

5 (2) Franchise businesses involve a joint enterprise between the franchisor and franchisees

6 in which each party has a vested interest and equity in the franchised business.

7 (3) Most prospective franchisees lack bargaining power and generally invest substantial

8 amounts to obtain a franchise business when they may be unfamiliar with operating a business,

9 with the business being franchised and with industry practices in franchising.

10 (4) Many franchises reflect a profound imbalance of contractual power in favor of the 11 franchisor, and fail to give due regard to the legitimate business interests of the franchisee, as a 12 result of the franchisor reserving pervasive contractual rights over the franchise relationship.

(5) Franchisees may suffer substantial financial losses if the franchisor does not act ingood faith in the performance of the franchise agreement.

(6) Traditional common law doctrines have not evolved sufficiently to protect franchisees
adequately from fraudulent or unfair practices in the sale and operation of franchise businesses,
and significant contractual and procedural restrictions have denied franchisees adequate legal
recourse to protect their interests in such businesses.

(7) A franchisee's freedom to contract remains greatly limited by the disparity of
bargaining power, lack of consistent legal standards, and other factors described above. This Act
is necessary to restore freedom to contract, to remove restrictive barriers impeding entry into
industries and markets dominated by franchise systems, and to protect franchisee investments.

23 SECTION 2. The General Laws are hereby amended by inserting after chapter 93I the
 24 following chapter:-

25 Chapter 93J. Regulation of Franchise Agreements.

26 Section 1. Title.

27 This chapter shall be known as the Massachusetts Fair Franchise Act.

28 Section 2. Purposes.

(a) This chapter shall be liberally construed and applied to promote its underlyingremedial purposes and policies.

31 (b) The underlying purposes and policies of this chapter are:

32 (1) To promote the compelling interest of the public in fair business relations between33 franchisees and franchisors;

34 (2) To protect franchisees against unfair treatment by franchisors, who inherently have
 35 superior economic power and superior bargaining power in the negotiation of the business;

36 (3) To provide franchisees with rights and remedies in addition to those existing by
37 contract or common law;

38 (4) To govern franchise agreements, including any renewals or amendments, to the full
39 extent consistent with the constitutions of the Commonwealth of Massachusetts and the United
40 States.

41 (c) The effect of this chapter may not be varied or waived by contract or agreement. Any42 contract or agreement purporting to do so is void and unenforceable to that extent only.

43 Section 3. Definitions.

44 For the purposes of chapter, the following words shall have the following meanings:

45 "Franchise" means a contract or agreement, either expressed or implied, whether oral or 46 written, between two or more persons by which: (i) the franchisor will exert or has the authority 47 to exert a significant degree of control over the franchisee's, method of operation, or provide 48 significant assistance in the franchisee's method of operation; (ii) the operation of the 49 franchisee's business pursuant to that plan or system is substantially associated with the 50 franchisor's trademark, service mark, trade name, logotype, advertising, or other commercial 51 symbol designating the franchisor or its affiliate; and (iii) as a condition of obtaining or 52 commencing operation of the franchise, the franchisee makes a required payment or commits to 53 make a required payment to the franchisor or its affiliate.

54 "Franchisee" means a person to whom a franchise is granted.

55 "Franchisor" means a person that grants a franchise.

56 "Affiliate" an entity controlled by, controlling, or under common control with, another57 entity.

<sup>58</sup> "Person" means an individual, a corporation, a partnership, a limited liability company, a
<sup>59</sup> joint venture, an association, a joint stock company, a trust or an unincorporated organization.

60 "Required payment" means all consideration that the franchisee must pay to the 61 franchisor or an affiliate, either by contract or by practical necessity, as a condition of obtaining 62 or commencing operation of the franchise, continuing in, reinstating or renewing the operation of 63 a franchise. A required payment does not include payments for the purchase of reasonable 64 amounts of inventory at bona fide wholesale prices for resale or lease.

Good faith" means honesty in fact and the observance of reasonable commercial standards of fair dealing in the trade. As used in this Act, a duty of good faith shall obligate a party to a franchise to do nothing that will have the effect of destroying or injuring the right of the other party to obtain and receive the expected fruits of the contract and to do everything 69 required under the contract to accomplish such purpose; and require honesty of fact and70 observance of reasonable standards of fair dealing in the trade.

71 Section 4. Applicability of Chapter.

Any person who engages directly or indirectly in purposeful contacts in the Commonwealth in connection with the offering or advertising for sale or has business dealings with respect to franchises in the Commonwealth shall be subject to this chapter and shall be subject to the jurisdiction of the courts of the Commonwealth, upon service of process in accordance with chapter 223A.

77 Section 5. Termination; Good Cause; Notice; Opportunity to Cure.

(a) A franchisor shall not, directly or through an officer, agent or employee, terminate or
cancel a franchise, or substantially change the competitive circumstances of a franchise
agreement except for good cause shown.

(b) Good cause shall be based upon legitimate business reason which shall include, but not be limited to, the franchisee's refusal or failure to comply substantially with any material, reasonable and reasonably necessary express obligation of the franchise agreement, including repeated and intentional nonpayment of royalties or other payments clearly required by the franchise agreement.

(c) A default under one franchise agreement shall not in and of itself constitute a default
under another franchise agreement to which the franchisee or an affiliate of the franchisee is a
party.

89 (d) The franchisor shall bear the burden of proving good cause.

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90 (e) Prior to termination or cancellation of the franchise, the franchisor shall give the
91 franchisee written notice at least 90 days in advance of the termination. The notice shall state all
92 of the reasons constituting good cause for termination or cancellation and shall provide that the
93 franchisee has 60 days in which to rectify any claimed discrepancy.

94 (f) The requirement for 90 days advance written notice for termination shall not apply if the reason for termination is because: (1) the alleged grounds are voluntary abandonment by the 95 franchisee of the franchise relationship, in which event, such notice may be given 15 days in 96 advance of the termination or cancellation; or (2) conviction of the franchisee in a court of 97 competent jurisdiction of an offense (a) punishable by a term of imprisonment in excess of 1 98 99 year, (b) directly related to the business conduct pursuant to the franchise, (c) which materially 100impairs the goodwill value of the franchise or the franchised trademark mark, and (d) which is no 101 longer appealable. In that event, such notice may be given at any time following the date on 102 which the conviction is no longer appealable and shall be effective upon delivery and written receipt of the notice. In no event shall any franchisor collect any financial penalty or fee, 103 however delineated, as a consequence of such conviction. 104

(g) If the reason for termination or cancellation is nonpayment of sums due under the
franchise agreement, the franchisee shall be entitled to written notice of such default, and shall
have ten (10) days in which to cure such default from the date of such notice. A franchisee has
the right to cure three (3) times in any twelve (12) month period during the period of the
dealership agreement.

(h) If the reason for termination or cancellation is violation of any law, regulation orstandard relating to an imminent danger to public health or safety, the franchisee shall be entitled

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112 to immediate written notice and shall have twenty-four (24) hours following receipt of such113 notice to cure such violation.

(i) A franchisee may terminate a franchise agreement for good cause shown, without
penalty or fees. Good cause shall include but not be limited to changes to the franchise system
or the competitive circumstances of the franchise agreement created or expressly required by
franchisor which would cause substantial negative impact or substantial financial hardship to the
franchisee in the operation of its franchise.

119 Section 6. Renewal of the Franchise; Notice.

(a) A franchisor shall not, directly or through an officer, agent or employee, fail to renewa franchise, except for good cause shown.

(b) Renewals shall not be subject to unreasonable fees. Fees shall not be deemed
unreasonable if they do not exceed the amount of the average initial franchise fee or other
Required Payment then being charged to all franchisees in the market.

(c) Good cause shall be based upon legitimate business reason which shall include, but
not be limited to, the franchisee's refusal or failure to comply substantially with any material,
reasonable and reasonably necessary express obligation of the franchise agreement, including
repeated and intentional nonpayment of royalties, advertising or marketing fees clearly required
by the franchise agreement.

(d) The franchisor shall act in good faith and shall not refuse to renew a franchise for
arbitrary or capricious reasons or for solely the financial gain of the franchisor or any affiliate of
the franchisor.

(e) Before non-renewal of the franchise, the franchisor shall give the franchisee written
notice at least 90 days in advance of the non-renewal. The notice shall state all of the reasons
constituting good cause for the non-renewal and shall provide that the franchisee has 60 days in
which to rectify any claimed discrepancy and reinstate its right to renew the franchise.

137 Section 7. Unfair Acts and Practices.

(a) Unfair methods of competition and unfair or deceptive acts or practices are herebydeclared to be unlawful.

(b) In construing subsection (a) the courts may be guided by but not bound to theinterpretations of the Federal Trade Commission Act, 15 U.S.C. 45.

(c) The attorney general may make rules and regulations interpreting subsection (a). The
rules and regulations shall not be inconsistent with the rules, regulations and decisions of the
Federal Trade Commission and the federal courts interpreting the Federal Trade Commission
Act, 15 U.S.C. 45.

(d) It shall be an unfair or deceptive act or practice, within the meaning of sections 2 and11 of chapter 93A of the General Laws to violate any of the provisions of this chapter.

(e) A franchisor shall not terminate, cancel or fail to renew a franchise for the failure orrefusal of the franchisee to do any of the following:

(1) Failure to meet sales quotas suggested or required by the franchisor not expressly setforth in the franchise agreement.

152 (2) Refusal to keep the franchised premises open and operating during hours which are 153 unprofitable to the franchisee or to preclude the franchisee from establishing its own hours of 154 operation or non-operation between the hours of 10 p.m. and 6 a.m.

(3) Refusal to give the franchisor or any supplier financial records of the operation of the
franchise which are not directly related or necessary to the performance of franchisee's express
obligations under the franchise agreement

(f) A franchisor, directly or indirectly, through any affiliate, officer, agent, or employeeshall not do any of the following:

(1) Restrict a franchisee from associating with other franchisees or from joining, leading
or otherwise participating in a trade or other association, or retaliate against a franchisee for
engaging in these activities.

(2) Require or prohibit any change in management of any franchise unless the
requirement or prohibition of the change shall be for good cause, which cause shall be stated in
writing by the franchisor and be based on violations of material, reasonable and reasonably
required express provisions of the franchise agreement. Good cause shall include, but not be
limited to, requiring that management of the franchise be conducted by personnel who have been
trained in the manner required of all franchise managers in the system or are legally eligible for
employment in the United States of America.

(3) Impose on a franchise by contract, manual, policy, rule or regulation, whether written
or oral, a standard of conduct or performance where the franchisor, its agents or representatives,
cannot sustain the burden of proving the standard to be reasonable and necessary and uniformly
enforced and applied throughout its system of similarly situated franchisees, franchisor-owned

174 units and licensees in substantially the same manner. Notwithstanding the foregoing, it shall not 175 be a violation of this chapter for a franchisor to provide forbearance to any franchisee as a means 176 of assistance to the franchisee in performing its obligations under the franchise agreement or in 177 operating its franchise in exigent circumstances.

(4) Fail to deal fairly and in good faith or fail to exercise due care with a franchisee or
any association or other aggregation or incorporation of franchisees in all matters, including,
without limitation, transfer of the franchise, administration of advertising funds, rewards
programs, marketing funds and the interpretation, administration and performance of franchise
and area development or territory agreements.

(5) Sell, rent or offer to sell to a franchisee any product or service for more than a fair and
reasonable price or without the reasonable expectation that the sale or rental of the same will
promote the profitability of the franchisee's business.

186 (6) Discriminate between franchises in the charges offered or made for royalties, goods, services, equipment, rentals, advertising services, or in any other business dealing, unless (A) 187 188 that discrimination between franchisees would be necessary to allow a particular franchisee to 189 fairly meet competition in the open market, (B) does not adversely affect the business of any 190 existing franchisee, and (C) to the extent that the franchisor satisfies the burden of proving that 191 any classification of or discrimination between franchisees is reasonable, is based on franchises 192 granted at materially different times and the discrimination is reasonably related to the difference 193 in time or on other proper and justifiable distinctions, and is not arbitrary or intended to be for the benefit of the franchisor at the expense of any franchisee. Nothing in this subsection shall be 194

195 construed as granting to a franchisor any right which may be limited by any other state or federal196 statute.

(7) Notify the franchisee of a claimed breach of franchise agreement for good cause later
than 180 days from the date good cause arises or 180 days after the franchisor knew or in the
exercise of reasonable care should have known of the claimed good cause.

200 (8) Require a franchisee to sell any product or service for a price at a loss or otherwise201 not reasonably acceptable to the franchisee in the franchisee's good faith discretion.

(9) Fail to make readily available to franchisees, without charge, true, accurate and
complete copies of all records of marketing, rewards programs, advertising funds and fees that
have been paid by franchisees, vendors, suppliers and licensees.

(10) Coerce a franchisee to assent to a release, assignment, novation, waiver or estoppelwhich would prospectively relieve any person from liability imposed by this chapter.

(11) Require or demand that a franchisee pay liquidated or other post termination
damages in excess of the average monthly royalty fees paid by the franchisee during the prior 12
full calendar months (or the shorter time that the franchised location has been in the system),
multiplied by the lesser of six (6) months or the number of months remaining in the term of the
franchise agreement.

(12) Act to accomplish, either directly or indirectly through any affiliate or agent, what
would otherwise be prohibited under this chapter on the part of the franchisor or an affiliate of
franchisor.

(13) Require or demand that a franchisee pay the legal fees and related expenses of the franchisor or any affiliate of the franchisor in any dispute or proceeding, whether by contract or otherwise, unless the Franchisor is the prevailing party. All such provisions in violation of this clause are deemed void.

219 Section 8. Transfer of the Franchise.

(a) It shall be a violation of this chapter for any franchisee to transfer, assign or sell a
franchise or interest therein to another person unless the franchisee shall first notify the
franchisor of such intention by written notice setting forth in the notice of intent the prospective
transferee's name, address, statement of financial qualification and business experience during
the previous 5 years.

(b) The franchisor shall within 30 days after receipt of such notice either approve in writing to the franchisee such sale to proposed transferee or by written notice advise the franchisee of the unacceptability of the proposed transferee setting forth material reasons relating to the character, financial ability or business experience of the proposed transferee. If the franchisor does not reply within the specified 30 days, its approval is deemed granted.

(c) No such transfer, assignment or sale hereunder shall be valid unless the transferee
agrees in writing to comply with all the requirements of the franchise then in effect. Any fee
imposed by the franchisor as a condition of such transfer shall be limited to the franchisor's
reasonable out-of-pocket expenses incurred in reviewing and approving such transfer.

234 (d) It shall be a violation of this chapter for any franchisor to prohibit or interfere with:

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(1) The transfer of a franchise and the rights of franchisee to a qualified purchaser,
including, but not limited to family members or business partners, nor shall a franchisor impose
unreasonable stipulations or penalties regarding such transfer

(2) The transfer by will, or other lawful probate or similar procedure of any franchise andthe rights of any franchisee.

240 Section 9. Effect of Termination.

241 (a) Upon termination of a franchise for whatever cause or reason, except voluntary 242 relinquishment or abandonment of the franchise by the franchisee or the expiration of the 243 franchise agreement where the franchisee does not elect to renew, the franchisor shall fairly compensate the franchisee or franchisee's estate for the fair market value at the time of 244 termination of the franchise, of the franchisees inventory, supplies, equipment and furnishings 245 246 purchased by the franchisee from the franchisor or its approved sources and the fair market value 247 of good will, if any, exclusive of personalized items which have no value to the franchisor and inventory, supplies, equipment and furnishings not reasonably required in the conduct of the 248 249 franchise business; provided, however, that

(1) Compensation need not be made to franchisee of good will if the franchisor agrees in writing not to enforce a covenant which restrains the franchisee from competing with the franchisor in the same or substantially similar business in the same or substantially similar manner at the same location using the same property except the franchisor's registered trademark or trade name; and (2) A franchisor may offset against amounts owed to a franchisee under this subsection
any amount mutual agreed upon and owed by the franchisee to franchisor which is not the
subject of a good faith dispute by the franchisee.

258 (b) The provisions of this section shall not be construed to permit the termination or 259 nonrenewal of any franchise agreement except in accordance with the express terms of the 260 franchise agreement and this chapter.

261 Section 10. Good Faith and Fair Dealing; Duty of Due Care.

(a) All franchisors owe a duty of good faith and fair dealing to each of its franchisees. A
franchise agreement imposes on the franchisor a duty of due care. Unless a franchisor represents
that it has great skill or knowledge in its undertaking with the franchisees, or conspicuously
disclaims that it has skill or knowledge, the franchisor is required to exercise the skill and
knowledge normally possessed by franchisors in good standing in the same or similar types of
business.

(b) For purposes of this subsection , term "skill or knowledge" means something more
than the mere minimum level of skill or knowledge required of any person engaging in a service
or business and involves a special level of expertise –

(1) which is the result of acquired learning and aptitude developed by special training and
experience in the business to be licensed under the franchise agreement, or the result of extensive
use and experience with the goods or services or the operating system of such business;

(2) which is the experience in organizing a franchise system and in providing training,
assistance and services to franchisees; and which a prospective franchisee would expect in
reasonable reliance on the written and oral commitments and representations of the franchisor.

277 Section 11. Warranties; Indemnification.

(a) A franchisor shall indemnify and save harmless its franchisee from financial loss and
expense, including legal fees and costs, arising out of any claim, demand, suit or judgment by
reason of a defect in merchandise, methods or procedures prescribed by franchisor and required
to be performed by the franchisee, except for the negligent act or willful misconduct of the
franchisee which causes said loss or expense.

(b) No franchisee, franchisee association or cooperative of franchisees shall be liable for the negligence or misconduct of any supplier or distributer of products or services prescribed by the franchisor, or for the failure of any product or service prescribed by the franchisor which are not fit for the particular purpose for which they were prescribed or any purpose related thereto, and any contractual provisions to the contrary shall be void as against public policy.

(c) A franchisor shall reimburse its franchisee at the prevailing retail price for any services rendered or products or parts supplied by the franchisee in satisfaction of any warranty issued by the franchiser or any warranty issued by the franchisee which is mandated by the franchisor, and, and a franchisor shall not restrict a franchisee from rendering services or providing parts in accordance with standards of good workmanship in satisfaction of the warranty.

294 Section 12. Enforcement.

(a) If any franchisor violates any provision of this chapter, a franchisee may bring an
action against such franchisor in any court of competent jurisdiction of the Commonwealth for
damages sustained by the franchisee as a consequence of the franchisor's violation, together with
the actual costs of the action, including reasonable actual attorneys' fees, and the franchisee also
may be granted injunctive relief against unlawful termination, cancellation, or nonrenewal.

300 (b) Notwithstanding any term or provision of a franchise agreement to the contrary: (1) 301 the laws of the commonwealth shall govern the interpretation of the franchise agreement of a 302 franchise located in the commonwealth and the performance of the parties thereunder, and (2) 303 the courts of the commonwealth and the federal courts with jurisdiction over cases filed in the 304 district of Massachusetts shall have exclusive jurisdiction with respect to any action brought 305 under this chapter or any action brought by a franchisor concerning a franchise located in the 306 commonwealth.

307 (c) Upon the written request of a franchisor or a franchisee, the attorney general may308 enforce compliance with this chapter in accordance with section 4 of chapter 93A.

309 Section 13. Void Provisions; Arbitration; Mediation; Class Action.

(a) A clause or provision in a franchise agreement requiring the parties to submit to arbitration shall be enforceable only if the parties have voluntarily entered into an agreement after the dispute arises to submit to arbitration and the proceeding is conducted at a location within the Commonwealth reasonably convenient to the franchisee; provided, however, that the provisions of this subsection shall not prohibit the enforceability of a clause or provision in a franchise agreement which requires the parties to submit to non-binding mediation conducted at a location within the Commonwealth reasonably convenient to the franchisee. 317 (b) No provision in a franchise agreement shall deprive the franchisee from participating
318 as member of a class or in a consolidated action permitted under Rules 23 and 19, respectively,
319 of the Massachusetts and Federal Rules of Civil Procedure.

320 Section 14. Time Limitations; Cause of action.

(a) Actions arising out of this chapter shall be commenced within 4 years next after the cause of action accrues; but if a person liable hereunder fraudulently conceals the cause of action from the knowledge of the person entitled to bring it, the period prior to the discovery of its cause of action by the person so entitled shall be excluded in determining the time limit for the commencement of the action. Any provision in a franchise agreement, which requires any party to a franchise agreement to commence an action within any shorter period than as provided in this section, shall be void as against public policy.

(b) If a cause of action accrues during the pendency of any civil, criminal or
administrative proceeding against a person brought by the United States or any of its agencies
under the anti-trust laws, the Federal Trade Commission Act, or any other federal act, or brought
by the Commonwealth or any of its political subdivisions under the laws of the Commonwealth
related to anti-trust laws or to franchising, the actions may be commenced within 1 year after the
final disposition of the civil, criminal or administrative proceeding.

334 Section 15. Severability.

If any provision or clause of this section or any application of this section to any person or circumstances is held invalid, such invalidity shall not affect other provisions or applications of the section which can be given effect without the invalid provision or application, and to this end the provisions of this section are declared to be severable.