



MURIEL BOWSER
MAYOR

June 15, 2023

The Honorable Phil Mendelson
Chairman
Council of the District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue, NW, Suite 504
Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to section 4603 of the Child Fatality Review Committee Establishment Act of 2001, effective October 3, 2001, (D.C. Law 14-28; D.C. Official Code § 4-1371.03), I am pleased to nominate the following person:

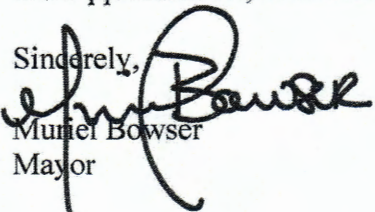
Ms. Kristen Constantine
Channing Place, NE
Washington, DC 20018
(Ward 5)

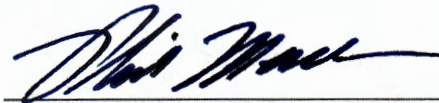
for appointment as a community member of the Child Fatality Review Committee, replacing Claudia Booker, for a term to end July 16, 2025.

Enclosed you will find biographical information detailing the experience of the above-mentioned nominee, together with a proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,


Muriel Bowser
Mayor



Chairman Phil Mendelson
at the request of the Mayor

A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

To confirm the appointment of Ms. Kristen Constantine to the Child Fatality Review Committee.

RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the "Child Fatality Review Committee Kristen Constantine Confirmation Resolution of 2023".

Sec. 2. The Council of the District of Columbia confirms the appointment of:

Ms. Kristen Constantine
Channing Place, NE
Washington, DC 20018
(Ward 5)

as a community member of the Child Fatality Review Committee, and pursuant to section 4603 of the Child Fatality Review Committee Establishment Act of 2001, effective October 3, 2001, (D.C. Law 14-28; D.C. Official Code § 4-1371.01), replacing Claudia Booker, for a term to end July 16, 2025.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.

Kristen Constantine, MPH

Objective: Seeking a challenging position where my 10+ years in healthcare and science - coupled with my passion for kidney disease, family well-being, patient advocacy, and health communication - can benefit public health policy.

SKILLS & TRAINING

Project management and operations, data analysis, quality control and analysis, ArcGIS, R, STATA, qualitative research, NVivo software, Microsoft Office, Pivot Tables, laboratory benchwork, stakeholder engagement and networking, community outreach, fundraising, non-profit management and budgeting, Contracting Officer's Representative (COR) Level I; health equity and diversity training; Regulatory drafting & processes training

PROFESSIONAL EXPERIENCE

Venn Strategies and Continuum Health Group, Washington, DC

Assistant Vice President: March 2022 – Present 40 hours/week

Track and analyze relevant federal and state activity related to population health and health equity.

- Develop and maintain strong relationships with allied organizations in key public health areas (health disparities, health policy, community health, education, reproductive health, behavioral science)
- Manage relationships with third party groups conducting educational activities related to clinical research and precision medicine
- Execute priority projects to advance understanding and awareness of diversity in clinical research, especially related to precision medicine (National Institutes of Health *All of Us* Project-Engagement Counselor for various nursing association groups)
- Support the development of policy proposals related to value-based care in Medicare and Medicaid through research and analysis, particularly supporting policy for federally qualified health centers
- Write public comments, requests for information letters, appropriations requests, and policy documents on behalf of healthcare clients

Centers for Medicare & Medicaid Services (CMS), Baltimore, MD

Social Science Research Analyst: October 2019 – March 2022 40 hours/week; GS 12 Step 1

Health Equity Strategist: July 2021 – Present; 15/20% of current role

At the CMS Innovation Center (CMMI), work on 3 kidney related models of Comprehensive ESRD Care (CEC), mandatory ESRD Treatment Choices (ETC), and the Kidney Care Choices (KCC). Duties include:

- ETC Model Lead: November 2021 – Present
 - Oversees overall direction for the model, coordinating model policy and implementation, key dates, and deadlines under guidance and leadership of Division Leadership and identifies issues and areas for future improvement
 - Manages in conjunction with Division Leadership program assignments for team members
 - Manages in conjunction with Division Leadership clearance of all model policy/operations with federal partners including other model teams, PPG and other CMMI components, CMMI Leadership, other CMS components, HHS components, OGC, and the White House

Kristen Constantine, MPH

- Coordinates communications with outside stakeholders and model participants
- Manages rule writing for any future rules
- Addresses program budget development, implementation, and updates to CMMI budget call letter requests in conjunction with Division Director's guidance
- Alignment Lead and Participant Management co-lead for all 3 models
 - Drafts and reviews participation agreements, policy documents, drafting proposed rules, responding to public comments (CMS-5527-F), respond to comments from the Office of the General Counsel; help finalize CMS rules
 - Review financial, beneficiary attribution (over 100,000 beneficiaries) , and participant management reports (over 5,000 dialysis facilities and 5,000 nephrology professionals)
 - Problem solve overlaps issues for model beneficiaries and participants
 - Analyze healthcare claims for utilization and clinical appropriateness
 - Review COVID-19 impact for beneficiaries
 - Analyze Scientific Registry of Transplant Recipients(SRTR), HRSA, UNOS and Medicare data sources as appropriate to create policy and operate models accordingly, such as for beneficiary exclusions, quality measures, kidney disease comorbidities, incentivizing kidney transplants, and promoting home dialysis
 - Help build 4i functionality features, an online portal for participants to review Model reports and operations. Provide usability feedback for tasks such as accessing reports
 - Provide suggestions and memos for leadership staff regarding difficult policy decisions
- KidneyX committee member
 - Represent CMS; Attend bi-weekly meetings with stakeholders and HHS members, including members from FDA and NIH
 - Review materials for artificial kidney and COVID-19 kidney research proposals
- Communications Lead for all 3 models
 - Produce a weekly KCC newsletter for 1,000+ contacts
 - Provide communications for ETC listserv (9,000+ subscribers) and KCC listserv (23,000+) listserv using govDelivery
 - Lead contractors and create standard operating procedures and scripts for answering helpdesk frequently asked questions and other model operations
 - Create beneficiary notifications and with legal assistance, draft appropriate webinars, fact sheets, policy documents, emails, and waivers
 - Lead and host webinars and office hours
 - Respond to questions from stakeholders, physician groups, and media
 - Lead coordination with the Office of Communications (OC) for clearing language, webinar materials, and updating all 3 kidney Model websites
 - Reviewed over 260 KCC applications; Technical Evaluation Panel (TEP) Chair for a subset of applications
- TEP member for \$50 million compliance contractor across multiple models
- Review statements of work and assist with acquisition/ close out process of Model Applications fixed price cost reimbursement contract
- Attend MedPAC meetings to understand general Medicare policy and recommendations; attend conferences, briefings, and webinars regarding health equity, kidney and health policy
- Frontier Community Health Integration Project (CHIP) Demonstration assistance

Kristen Constantine, MPH

- Assist the COR in reviewing contractor monthly progress and budget reports
- Review the involved Critical Access Hospitals (CAHs) for their telehealth, ambulance, and/or swing bed interventions and flexibilities
- As a Health Equity Strategist, provide collaboration across the Innovation Center to align Model initiatives and outreach with the Office of Minority Health's Plans and other HHS goals

The Bizzell Group, Lanham, MD

Scientific Research Associate: July 2018 –September 2019 40 hours a week

Contractor for the National Cancer Institute (NCI) Tobacco Control Research Branch (TCRB). Duties include:

- Provided research, administrative, and data analysis support to the Branch
- Team member and Project Lead on individual short term and long-term projects, 8-10 projects at a time
- Project Lead for evaluating progress within the Cancer Center Cessation Initiative (C3i)
 - Project involves supplements given to Cancer Centers to update electronic health records (EHR) to document tobacco use and encourage tobacco cessation support to cancer patients
 - Liaison between NCI and main coordination center
 - Evaluate progress reports for 40+ centers by comparing original applications, progress reports, site visit reports, reach, and effectiveness measures in order to provide recommendations of re-funding the sites
- NCI liaison for Tobacco Regulatory Science Program (TRSP) within TCRB, led by the Food and Drug Administration (FDA). This included collaboration across multiple NIH agencies.
 - NCI portfolio included projects worth over \$87 million
 - Major focus includes e-cigarettes research, particularly in the youth population
 - Liaison for grantee communications for R and K awards and cooperative agreements
 - Provided scientific input to grant applications, RFAs, administration of grants, and cooperative agreements
 - Monitored, tracked, and briefed members on federal and state tobacco and vaping regulations
- Data analyses included literature reviews, contributing to report production, planning and supporting large meetings, assist with webinars, and creating fact sheets
- Reviewed over 1000 articles and coded over 700 articles for global tobacco control in Africa
- Research topics included domestic and international tobacco control, smoking cessation practices and policies, health behavior, comorbidities with tobacco use, patient generated health outcomes, tobacco use in vulnerable populations (such as HIV/AIDS patients, veterans, military, and maternal and child health) and cancer survivorship
- Employed epidemiological concepts and tools to assist clients in defining public health research questions, identifying potential data sources to test their hypotheses, and designing studies
 - Assisted with analysis of national, longitudinal datasets, such as NHIS, NSDUH and PATH

Association of Maternal & Child Health Programs (AMCHP), Washington, DC

Kristen Constantine, MPH

Intern, Child and Adolescent Health Team: January 2018 – May 2018 20 hours/week

Completed a paid internship with a national public health association representing maternal and child health programs/ Title V within state public health departments. Duties included:

- Provided research, survey, and qualitative analysis support for AMCHP's Act Early State Systems Grant program to strengthen state and community systems for the early identification and improve coordination of early intervention services for children
 - Included analyzing data and city/state policies from 10+ year-long project
 - Created, disseminated, and analyzed a survey to over 30 stakeholders on feedback of the grant process and AMCHP's technical support
- Assisted with the collection and dissemination of best to increase developmental screening for all children, including children and youth with special health care needs
- Supported the Adolescent and Young Adult Health National Resource Center (AYAH-NRC), including research on increasing the percentage of youth receiving preventive well visits, improving the quality of visits, addressing confidentiality rights; and supporting public health department partnerships with school-based health centers and state foster care systems. Includes research on insurance programs and engaging with youth representatives and councils.
 - Created an online repository for stakeholders to search for specific resources. Topics for wellness visits include quality improvement, outreach for specific audiences, and provider training resources
- Promoted the dissemination of the *Bright Futures* preventive health guidelines
- Promoted quality improvement measures through evidence-based practices
- Supported workshops and activities at the AMCHP annual meeting (900+ attendees)

University of Pennsylvania Veterinary School, Philadelphia, PA

Clinical Microbiology Technician: July 2011 – June 2016

Orchard Software System Administrator: November 2014 – June 2016, 40 hours/week

- Performed laboratory analysis, infection control, and operational support for clinics, including environmental checks for hemodialysis machines and feline kidney transplant workups
- Provide and analyze antibiotic resistance trends and surveillance
- Provided data management services for clinical veterinary studies and managed outside vendors
- Received mycology training at the Mayo Clinic, focus included diagnosis and treatment for transplant recipients and immunocompromised patients
- Cross-trained in clinical chemistry and hematology procedures, including cross-matching
- Supervised work study undergraduate and veterinary students and 2 junior staff members
- Single handedly built the microbiology database for the Electronic Health Records and Laboratory system; trained over 30 people
- Recruited over six new veterinary practices to use the laboratory services
- Managed grants and budgets for the laboratory, including studies with the FDA
- Created the safety data sheet; Edited Standard Operating Procedures (SOPs); Implemented 6 new SOPs

Children's Hospital of Philadelphia Policy Lab, Philadelphia, PA

Fieldwork Intern: January 2015 – May 2015 15-20 hours/week

- Prepared policy briefs, talking points, summaries, and state public health profiles for the Public Health Subcommittee of the Federal Commission to Eliminate Child Abuse and Neglect Fatalities

Kristen Constantine, MPH

- o State public health profiles included health department structure review and state insurance/Medicaid/Medicare policies and foster care systems
- Assisted with grant writing and engaging local and national stakeholders on pediatric concerns
- Evaluated home visiting programs, federal, state, and local policies that addressed family violence and substance/drug/opioid dependence

University of Pennsylvania, Philadelphia, PA

Teaching Assistant Spring 2015 10 hours/week

Provided support to professor for graduate-level public health methods course with over 30 students. Duties included teaching graduate and undergraduate students, grading assignments, and preparing readings and case studies.

RELEVANT VOLUNTEER EXPERIENCE

Children's Hospital of Philadelphia - Homeless Health Initiative, Philadelphia, PA

Volunteer, March 2012 – May 2016 2-6 hours/week

Employed trauma-informed care techniques to instructed homeless children and families in coping mechanisms, healthy eating habits and exercise. Strengthen partnerships between CHOP and community organizations through outreach events.

Hospital of the University of Pennsylvania, Philadelphia, PA

Volunteer, January 2012 – July 2013 4 hours/week

- Supervised volunteer orientation, including patient interaction and HIPAA compliance training
- Assisted medical and nursing staff in the maternity ward and trauma emergency department

EDUCATION

Lake Erie College of Osteopathic Medicine, Erie, PA

61 credits complete; medical studies; 2016-2017

Related Coursework: Human Clinical Gross Anatomy, Biochemistry, Embryology, Histology, Microbiology, Immunology, Musculoskeletal System, Neuro Anatomy, Clinical Neurology, Healthcare Management, Medical Genetics, Human Sexuality, Pathology, Physiology, Pharmacology

University of Pennsylvania, Philadelphia, PA

Master of Public Health (MPH), 2016

- *Related Coursework:* Biostatistics, Environmental & Occupational Health, Epidemiology, Behavior and Social Sciences, Leadership Skills, Ethics, Law, & Policy, Health Law Reform, Nonprofit Management
- *Related Projects:* "Voices of Health": Photo exhibit comparing perspectives of health among the community, including drafting and distributing community health assessments; Course-related fieldwork with the Mexican immigrant population of South Philadelphia
- Capstone paper: *Linking Animal Cruelty and Child Maltreatment: An exploratory qualitative analysis of stakeholder perceptions of cross-reporting*. Involved over 12 key informant interviews in 4 different states. Interviewees represented child protective services, medicine/pediatrics, veterinary medicine, and law/senators/policymakers

Kristen Constantine, MPH

Immaculata University, Immaculata, PA

Bachelor of Science (Major: Chemistry; Minor: Biology,) 2011

Related Coursework: Instrumental, Physical, and Inorganic Chemistry, Nutrition, Biochemistry, Anatomy; Physics, Botany, Genetics, Statistics, Cell Biology, Sociology, Adolescent Addiction

AWARDS/RECOGNITIONS/PUBLICATIONS

- Mangold KN, Gallicchio L, Gaysynsky A, Kent EE, Constantine K, Hesse BW. Feasibility of collecting patient-generated health data to enhance cancer registry surveillance. *J Cancer Surviv.* 2021 Jan 5. doi: 10.1007/s11764-020-00970-z (2021)
- Recipient, Service Award, The Bizzell Group (2018)
- Recipient, Dr. S. Kumanyika Public Health Leadership Award, University of Pennsylvania (2016)
- Vice President, Immaculata University IU Bio-Chem Club (2010-2011)
- Secretary, Sigma Zeta National Science & Mathematics Honor Society - IU (2011)
- Recipient, IU Chemistry Medal (2011)
- Recipient, American Chemical Society Scholastic Achievement Award (2011)



Executive Office of the Mayor - Office of Talent and Appointments
John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

Kristen Constantine



Kristen Constantine is the Assistant Vice President at Venn Strategies and Continuum Health Group. She has extensive experience analyzing and developing health policies and partnering with various stakeholders.

Before her work with Venn Strategies and Continuum Health Group, Ms. Constantine was a research analyst, communications lead, and health equity strategist at the Centers for Medicare & Medicaid Services supporting kidney health policy and value-based care. Her past work focused on preventive medicine, family violence prevention, and maternal and child health issues. Ms. Constantine also previously served as intern at the Association for Maternal and Child Health Programs (AMCHP) where she evaluated program implementation and evidence-based practices dissemination, including for Children and Youth with Special Health Care Needs (CYSHCN). While living in Philadelphia, Ms. Constantine collaborated with many community health centers. Through the Children's Hospital of Philadelphia's Policy Lab, she engaged stakeholders at federal, state, and local levels, preparing policy briefs, educational material, and state public health profiles for the Public Health Subcommittee for the Federal Commission to Eliminate Child Abuse and Neglect Fatalities. The focus included safe sleep, gun safety and violence prevention, substance abuse, violence prevention and drowning prevention measures as well as addressing systems involving military, foster care, and Medicaid / CHIP programs.

A Ward 5 resident, Ms. Constantine received her bachelor's degree from Immaculata University and a master's degree in public health from the University of Pennsylvania.



GOVERNMENT OF THE DISTRICT OF COLUMBIA
Executive Office of Mayor Muriel Bowser



Office of the General Counsel to the Mayor

To: Tommy Wells, Steve Walker
From: Betsy Cavendish
Date: April 5, 2023
Subject: Legal sufficiency review of Resolutions nominating Dr. Jacqueline Francis, Dr. Cheryl Williams and Kristen Constantine as community representative members of the Child Fatality Review Committee

This is to Certify that this office has reviewed the above-referenced resolution and found it to be legally unobjectionable. If you have any questions in this regard, please do not hesitate to call Vanessa Careiro, Deputy General Counsel, Executive Office of the Mayor, at 202-724-1303, or me at 202-724-7681.

A handwritten signature in black ink that reads 'Elizabeth A. Cavendish'. The signature is written in a cursive style.

Elizabeth A. (Betsy) Cavendish