



MURIEL BOWSER
MAYOR

June 14, 2023

The Honorable Phil Mendelson
Chairman
Council of the District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue, NW, Suite 504
Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to section 5 of the Department of For-Hire Vehicles Establishment Act of 1985, effective June 22, 2016 (D.C. Law 21-124; D.C. Official Code § 50-301.04), I am pleased to nominate the following person:

Ms. Melinda Bolling
31st SE
Washington, DC 20020
(Ward 7)

for appointment as Director of the Department of For-Hire Vehicles, to serve at the pleasure of the Mayor.

Enclosed you will find biographical information detailing the experience of Ms. Bolling and a proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Muriel Bowser", written in a cursive style.

Muriel Bowser
Mayor



Chairman Phil Mendelson
at the request of the Mayor

A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

To confirm the appointment of Mrs. Melinda Bolling as Director of the Department of For-Hire Vehicles.

RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the "Department of For-Hire Vehicles Melinda Bolling Confirmation Resolution of 2023".

Sec. 2. The Council of the District of Columbia confirms the appointment of:

Ms. Melinda Bolling
31st SE
Washington, DC 20020
(Ward 7)

as Director of the Department of For-Hire Vehicles, pursuant to section 5 of the Department of For-Hire Vehicles Establishment Act of 1985, effective June 22, 2016 (D.C. Law 21-124; D.C. Official Code § 50-301.04), to serve at the pleasure of the Mayor.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.

**Melinda M. Bolling,
Esq.**

CONTACT

EXECUTIVE MANAGEMENT

*Economic Development | Policy Development and Implementation | Regulatory Compliance |
Construction Management | Risk Management | Affordable Housing | Legislative Affairs
Strategic Planning | Contract Management | Corporate Governance*

QUALIFICATIONS PROFILE

Recognized for first-rate management in developing and transforming visions and plans into strategic and effective actions as well as overseeing cross-functional teams to drive strong and sustainable productivity gains. Armed with excellent critical problem-solving skills to formulate customized business solutions and execute process improvements. Articulate communicator and relationship builder; expert at establishing strategic alliances with public, private and non-profit entities to identify and maximize new opportunities.

PROFESSIONAL EXPERIENCE

**Department of Permitting, Inspections and Enforcement
2018- Present**

Director

- Executive leader directing all areas of agency for economic development relative to permitting, inspection and enforcement for the jurisdiction.
- Develop Agency strategic initiatives to meet Agency performance measures and Prince George's County priorities.
- Ensure that departmental projects and policies are developed, implemented, managed and resolved to achieve strategic objectives.
- Appointing authority for all agency contracts and procurements.
- Represents the County Executive and County Administrator as the liaison with federal agencies, state and municipal entities, and other private organizations within the purview of the Agency.
- Implemented and launched new County-wide electronic permitting and licensing system.

**Department of Consumer and Regulatory Affairs
2015 - 2018**

Director

- Served as the top-ranking Agency official; responsible for the daily management of the 60-million-dollar budget and over 400 employees.
- Provided executive-level policy advice to the Mayor and Cabinet appointees; Agency expert before the Council of the District of Columbia.
- Restructured Agency's Information Technology division to develop new innovations including the D C Business Center which transformed business and professional licensing in the District.
- Created the Agency's Office of Data & Innovations (ODI) division which was responsible for providing data-driven narratives around the Agency's key performance indicators to analyze and prioritize business functions.
- Approved the Agency's response to all internal and external audits and investigations conducted by the District of Columbia Office of the Inspector General and Office of the District of Columbia Auditor.
- Established the Agency's Communications Division which was responsible for increasing communication with stakeholders by utilizing social and print media; create effective transmittals explaining the Agency's mission which enhance public relations.
- Managed the Agency's Director of Legislative Affairs with drafting Council testimony, proposed legislation, regulations, and implementation of legislation in the various agency departments which I delivered during numerous hearings.
- Created a strategic partnership with Dunbar Senior High School in the Agency's Pre-Apprenticeship Program that provided high school students with the

opportunity to become exposed to the existing trade and engineering curricula through classroom instruction, field shadowing, and professional development.

**Office of the Attorney General for the District of Columbia
2007 - 2015
Department of Consumer and Regulatory Affairs, Office of the General Counsel**

General Counsel, Deputy General Counsel, Assistant Attorney General

- Managed agency law office with a dozen attorneys and support staff.
- Monitored and reviewed attorney work product supporting the department's three operating administrations and occupational and regulatory boards.
- Supervised and handled litigation before judicial and administrative forums.
- Monitored litigation support to the Office of the Attorney General for the District of Columbia.
- Provided legal advice to the Agency's executive and senior management staff on various legal issues.
- Managed the Agency's handling of risk management issues, personnel and employment matters, contracting and procurement.

ADDITIONAL EXPERIENCE

**D.C. Court of Appeals
2006 - 2007**

Staff Attorney

- Prepared legal memoranda on substantive and complex procedural motions and other matters.
- Analyzed assigned motions, identified jurisdictional defects and researched issues.

**District of Columbia Housing Authority
2002 - 2006**

Office of the General Counsel

Associate General Counsel, Assistant General Counsel

- Provided in-house counsel to Executive Management on all areas of housing management for the District's largest landlord.
- Represented the agency before judicial and administrative tribunals including the first "Fight Back" eviction case.
- Monitored the Office of the General Counsel's landlord and tenant outside legal counsel contracts.
- Provided legal advice, in writing or orally, to the Board of Commissioners, Executive Director and D.C. Housing Authority's administrations and its subsidiaries.
- Drafted regulations, legislation, legal memoranda, legal advice, legal briefs and motions which included the first public housing homeownership program and the Housing Choice Voucher Program Administrative Plan.

ADMISSIONS

- Maryland State Bar **1998-present**
- New Jersey State Bar **1998-present**
- District of Columbia Bar **2000-present**
- U.S. Supreme Court **2005-present**

ACTIVITIES

- Member of National Bar Association, GWAC **1994-present**

- Fundraising Chair
- Board Member of the Septima Clark Public Charter School
2013
- USA Swimming Official
2011-present

2000-2002
2012-

EDUCATION

Catholic University of America Columbus School of Law, Washington, DC, Juris Doctor
University of the District of Columbia, Washington, DC, MBA
Georgia Institute of Technology, Atlanta, GA, Bachelor of Science Industrial Management



Executive Office of the Mayor - Office of Talent and Appointments
John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

Melinda Bolling



Melinda Bolling is Acting Director of the Department of For-Hire Vehicles (DFHV).

Director Bolling, a long tenured and experienced government official, recently served as the Director of the Prince George's County Department of Permitting, Inspections and Enforcement. A long-time District employee, she served as Director of the Department of Consumer and Regulatory Affairs from January 2015 through November 2018. Some of the noteworthy development projects completed during her tenure

include The Wharf; JBG condominiums at 8th and 9th Streets, NW including the opening of 30 new retailers on the same day; and numerous on-time school modernizations.

Prior to becoming DCRA's Director, she served as DCRA's General Counsel where she managed the agency's legal staff in both prosecutorial and defensive litigation before administrative and judicial forums in the District of Columbia for eight years. During her federal service, she worked on policy matters in post-secondary education and environmental regulation. She also worked at the D.C. Housing Authority where she worked on redevelopment projects and affordable housing initiatives in addition to her litigation responsibilities. In private practice, she successfully represented landlords and tenants, builders and hundreds of other business owners in litigation both in D.C. and in Maryland.

A Ward 7 resident, Director Bolling earned Bachelor of Science Industrial Management from Georgia Institute of Technology, a Master of Business Administration from the University of the District of Columbia and a Juris Doctorate from University of America Columbus School of Law.



GOVERNMENT OF THE DISTRICT OF COLUMBIA
Executive Office of Mayor Muriel Bowser



Office of the General Counsel to the Mayor

To: Tommy Wells, Steve Walker
From: Betsy Cavendish
Date: June 7, 2023
Subject: Legal sufficiency review of Resolution nominating Melinda Bolling as Director of the Department of For-Hire Vehicles

This is to Certify that this office has reviewed the above-referenced resolution and found it to be legally unobjectionable. If you have any questions in this regard, please do not hesitate to call Vanessa Careiro, Deputy General Counsel, Executive Office of the Mayor, at 202-724-1303, or me at 202-724-7681.

A handwritten signature in black ink that reads 'Elizabeth A. Cavendish'. The signature is written in a cursive style.

Elizabeth A. (Betsy) Cavendish