



**MURIEL BOWSER**  
**MAYOR**

May 20, 2021

The Honorable Phil Mendelson  
Chairman  
Council of the District of Columbia  
John A. Wilson Building  
1350 Pennsylvania Avenue NW, Suite 504  
Washington, DC 20004

Dear Chairman Mendelson:

In accordance with section 2 of the Confirmation Act of 1978, effective March 3, 1979 (D.C. Law 2-142; D.C. Official Code § 1-523.01), and pursuant to section 6 of the Office of Out of School Time Grants and Youth Outcomes Establishment Act of 2016, effective April 7, 2017 (D.C. Law 21-261; D.C. Official Code § 2-1551.05), I am pleased to nominate the following person:

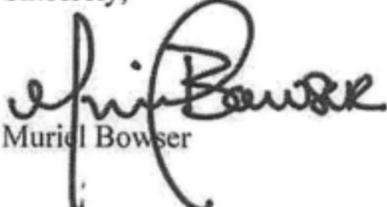
Margaret Siegel  
Ordway Street, NW  
Washington, DC 20008  
(Ward 3)

for reappointment as a nongovernmental member of the Commission on Out of School Time Grants and Youth Outcomes, for a term to end November 7, 2023.

Enclosed you will find biographical information detailing the experience of the above-mentioned nominee, together with a proposed resolution to assist the Council during the confirmation process.

I would appreciate the Council's earliest consideration of this nomination for confirmation. Please do not hesitate to contact me, or Steven Walker, Director, Mayor's Office of Talent and Appointments, should the Council require additional information.

Sincerely,

  
Muriel Bowser

  
Chairman Phil Mendelson  
at the request of the Mayor

A PROPOSED RESOLUTION

IN THE COUNCIL OF THE DISTRICT OF COLUMBIA

To confirm the reappointment of Margaret Siegel to the Commission on Out of School Time Grants and Youth Outcomes.

RESOLVED, BY THE COUNCIL OF THE DISTRICT OF COLUMBIA, That this resolution may be cited as the “Commission on Out of School Time Grants and Youth Outcomes Margaret Siegel Confirmation Resolution of 2021”.

Sec. 2. The Council of the District of Columbia confirms the reappointment of:

Margaret Siegel  
Ordway Street, NW  
Washington, DC 20008  
(Ward 3)

as a nongovernmental member of the Commission on Out of School Time Grants and Youth Outcomes, pursuant to section 6 of the Office of Out of School Time Grants and Youth Outcomes Establishment Act of 2016, effective April 7, 2017 (D.C. Law 21-261; D.C. Official Code § 2-1551.05), for a term to end November 7, 2023.

Sec. 3. The Council of the District of Columbia shall transmit a copy of this resolution, upon its adoption, to the nominee and to the Office of the Mayor.

Sec. 4. This resolution shall take effect immediately.

## Margaret Ann Siegel

Margaret Siegel brings to her work more than thirty-five years of experience in the local and national nonprofit and government sectors – as a foundation director, full time and interim association executive, development director, senior manager, government official and lobbyist. She can expertly handle the full spectrum of organizational tasks, including strategic planning, program and project development, advocacy, resource development, management and grant making, operations, personnel, conferences and publications.

- Experience managing a wide range of organizations, staff and projects
- Expertise in local issues
- Extensive network of contacts
- Excited to take on new challenges and delve deeply into new areas
- Able to undertake major projects and tasks independently, freeing up organizational leadership for other responsibilities
- Experienced team player and mentor
- Accomplished professional in completing projects on time and on budget

### **FOUNDATION MANAGEMENT: Family foundations, independent foundations and public charities**

- **Family Foundations**

Have worked closely with four family foundations – Howard and Geraldine Polinger Family Foundation (1999-2011), Lois and Richard England Family Foundation (1994-2006), and two foundations in which donors wished to remain anonymous. In three cases, foundations were evolving from donor-led work to inclusion of the second generation as full board members and training them to become leaders of the Board.

Helped these foundations design and implement mission statements and select areas of focus. Worked closely with Board leadership to analyze funding requests and develop overall governance structure, as well as providing substantive briefings, preparing for board meetings, setting up and managing site visits and other operational tasks. Covered a broad range of local, national and international issues, ranging from human services, education, arts and culture to Jewish causes.

In addition to support for basic grant making and organizational development, some assignments were atypical. These included, for example, devising strategies to bring second generation family members into foundation leadership, working to examine a range of issues and develop a more targeted and strategic focus for grants, helping one foundation create a program of collaborative grant making to enhance the impact of its awards, and working intensively with a Polinger grantee – a startup - on organizational, board and resource development as a “loaned executive.”

- **Independent Foundations: have undertaken a wide range of projects, ranging from overall foundation management, to helping establish a new legacy fund, to strategic planning to enhance value of foundation grant making and work**

Currently serving as a grants consultant to the **MARPAT Foundation**, working closely with Board on three dockets, human services, youth and family planning, as Foundation spends down over a three year period (2014-2017). Management has included work with legacy foundation, **Rita Poretsky Foundation**, which primarily supported the arts, Jewish education,

and projects in Israel; effected division of foundation to resolve contentious issues between and among trustees, working to ensure orderly completion of time-limited giving and structure. (1999-2014) As a volunteer, actively participated in all aspects of **Grants Committee, United Jewish Endowment Fund**, effort to create and fund innovative programs both domestic and international, and worked closely on development of new evaluation mechanisms to help measure effectiveness (2006-2012). For **Berger-Marks Foundation**, facilitated strategic planning for board, surveying trustees, managing retreat and development of refined mission statement, goals and operational strategy (2006). For **Episcopal Diocese of Washington**, worked with clergy and lay Advisory Group to help establish giving program for the **Ruth Gregory Soper Memorial Fund**, a major bequest made to the diocese. Facilitated development of mission and vision statements, grant guidelines, and shepherded process of awarding first grants. Developed job description for Director of Fund, assisted in screening process of candidates. (1996-7)

- **Public charity efforts have been wide ranging, reflecting flexibility and ability to work in multiple issue areas and with a variety of organizations, both long term and short term efforts, in which quickness and agility in developing expertise was essential**

**DC Children Youth Investment Trust/United Way of National Capital:** volunteer reviewer of proposals for summer out of school time programs, utilizing expertise in proposal review and evaluation, knowledge of local youth serving nonprofits (2016-2017) **National Jewish Democratic Council.** Served as Interim Executive Director for several months, creating updated systems and outreach, working closely with Board chair and staff, in order to assure incoming Executive Director would have programs and policies to enable him to reinvigorate the organization. (2013-2014) **DC Bar Foundation.** Served as interim program officer for grants docket for diverse legal services programs in DC. Reviewed proposals, interviewed grantees, developed funding strategy and recommendations, prepared overview memo and analytic materials for Board meeting, working in close collaboration with executive director. (Spring 2010) **Montgomery County Collaboration Council for Children, Youth and Families.** Facilitated effort to create county wide coordinating partnership, Excel Beyond the Bell, for out of school time and summer programs; worked with volunteer and staff leadership to create programmatic, funding and fundraising mechanisms, consulted with key county and private sector leaders regarding creation of and role of Steering Committee, ensured open and transparent process for operations. Coordinated efforts for two county-wide symposia on out of school time issues (2007-2009) As first Deputy Director of the **Jewish Fund for Justice**, increased unrestricted contributions, established and supervised major direct mail program, hired and supervised consultants, evaluated grant proposals, made presentations to foundations and individuals, and conducted site visits to prospective grantees (1987-1989). Served as Director, **Business and Professional Women's Foundation.** Developed and guided all programs and promotion activities; obtained major new corporate-funded scholarship program and increased support for ongoing programs (1984-1987)

**NONPROFIT ORGANIZATION EXPERIENCE includes resource development, as well as overall management and planning efforts for wide variety of local and national nonprofits**

- **For Washington International School**, worked with Director of WISSIT on strategy and development efforts for WIS Summer institute for Teachers; facilitated introductions to potential funders, reviewed and edited draft documents and drafted materials. Also worked

closely with Director of the **Center for Transformative Teaching & Learning at St. Andrew's School** developing proposal for major funding of the Center's work. (2014)

- For **Pueblo of Acoma**, researched foundation and corporate prospects; developed strategy and proposals for New Mexico –based Indian tribe seeking funds for variety of projects, including historic preservation, road and bridge construction, and other cultural and educational needs. Working closely with tribal leaders, developed successful federal government Save America's Treasures proposal for renovation and restoration of oldest buildings on plaza of mesa. (2009-2011)
- **Cleveland Park Citizens Association** –as a volunteer, facilitated development of mission statement and guidelines for executive committee of neighborhood association, working to revitalize and restructure its operations; serve as co-chair of Nominating Committee (2009-2011)
- **As a consultant, from 1984-1990, managed a number of projects** ranging from research coordination for **Metropolitan Washington Human Services Coalition**, project with George Washington University which developed survey and report on changing funding picture for nonprofit organizations in region to creation of a number of resource development proposals, events and appeals for the **Travelers' Aid International, Food Research and Action Center, Maryland Disability Law Center and National Senior Citizens Law Center**. For the **International Human Rights Law Group and Discovery Creek Children's Museum of Washington**, coordinated searches for development director.

**PUBLIC POLICY**, worked as an advocate and manager, both on staff and as consultant, in a number of public policy arenas and for a variety of organizations over a period of several years.

- **On the national policy level**, as the **National Governors' Association (NGA)**, Director, Human Resources Group, coordinated and directed NGA's lobbying and policy development in the areas of health, education, welfare, employment and training, criminal justice and public safety, and emergency management and disaster prevention (1993-4). For **The Union Institute**, served as Deputy Director, Center for Public Policy: Directed the Forum on Public/Private Social Concern, bringing together funders and policy makers for an intensive examination of key social policy issues, including disadvantaged youth in urban areas and the creation of public will (1989-1993). From 1981-1984, was an independent consultant offering research, editorial services, policy analysis, and political, legislative and technical support for a range of national organizations, including the **National Consumers League and Food Research and Action Center**. In addition, for the **Forum Institute**, developed recommendations on ways to stimulate new resources for community-based senior citizen activities; co-authored a report on education budget issues, widely disseminated and used by national education organizations.
- Served as Legislative/Political Education Representative for **American Federation of State, County, and Municipal Employees, (AFSCME)**: Lobbied Congress on economic and social policy issues; conducted political action training for union leadership nationwide; coordinated union political activities; developed materials on political campaign and fundraising techniques; interviewed Congressional candidates to assess and recommend support for their campaigns; coordinated AFSCME women's rights activities; and managed phone bank activities in a successful Austin, Texas organizing drive (1972-1977). Began Washington career at **League of Women Voters**, as a Voters Service Specialist: Concentrated on problems in voter registration and election law, served as liaison to other public interest organizations, and produced a pamphlet on changes in the voting rights law, focusing on the 18-year-old vote (1971)

**Locally, worked as Associate Director, Child Advocacy Center,** helped to guide efforts to reform the child welfare, foster care, child abuse and neglect, and homeless systems of the District of Columbia (1982-1983)

**FEDERAL GOVERNMENT SERVICE: Department of Health and Human Services.**

**Held two political positions in the Carter Administration, serving as** Executive Assistant to the Assistant Secretary for Human Development Services, advised and represented the Assistant Secretary on all matters affecting the Office of Human Development Services, the social services arm of the Department, and as Special Assistant for Legislation (Welfare), Office of the Assistant Secretary for Legislation, represented the Department on specific issues on the welfare area, including Child Welfare Amendments of 1980; participated in Administration lobbying efforts in other areas, including welfare reform, child health, hospital cost containment, budget and appropriations, and consumer protection.

**BOARD MEMBERSHIPS, current and recent**

- Advisory Neighborhood Commissioner, served as Treasurer of ANC3C, locally elected position, serving as liaison between constituents and local government, on issues ranging from historic preservation to alcohol licensing, home improvement, and general quality of life in the Cleveland Park neighborhood (2012-2016)
- Girl Scout Council of the Nation's Capital – Women's Advisory Board member, multi-year participant in Camp CEO; co-leader of Hike-Arounds for senior Girl Scouts
- Safe Spaces Project, a project of the Tides Center -- Chair of Advisory Board of project which provided grants and capacity building assistance to LGBT and youth serving organizations across the country (2009-2015)
- Adas Israel Congregation – Life member of Board of Directors; chair of Governance Task Force; chair of 2011-2 Nominating Committees; chair of 2008-9 Rabbinic Transition Committee, member of Rabbinic Search Committee, former member of Executive Committee and Vice President
- Jewish Youth Philanthropy Institute – Advisory Board member; served as facilitator of multi-session yearlong teen philanthropy program for five years; developed second year follow-up program (2006-2012)
- Washington Regional Association of Grantmakers – Secretary of Board and Executive Committee member, six year term completed 2009
- Washington AIDS Partnership – Steering Committee member; chair of Finance and Development Committee and member of Executive Committee, fifteen years of service completed 2009
- Mayor's Commission on Food and Nutrition – Member; served on Mayor Williams' Blue Ribbon Task Force, which recommended major improvements in delivery of child and family nutrition services and resulted in reconstitution of Mayor's Commission, term completed 2009

**EDUCATION**

BA in History and Political Science, Douglass College, New Brunswick, NJ, 1969

MA in Political Science, University of North Carolina, Chapel Hill, 1971



Executive Office of the Mayor - Office of Talent and Appointments  
John A. Wilson Building | 1350 Pennsylvania Avenue, Suite 600 | Washington, DC 20004

### Margaret Siegel



Margaret Siegel currently serves as a public member on the Commission for Out of School Time Grants and Youth Outcomes. She previously served as an ANC Commissioner for two terms, and has been involved in leadership roles with the Cleveland Park Citizens Association, the Interim Executive Network, and Adas Israel Congregation, as well as serving on the Women's Advisory Board of the Girl Scouts of the Nation's Capital.

Ms. Siegel has more than thirty-five years of experience in the local and national nonprofit and government sectors as a foundation director, full time and interim association executive, development director, senior manager, government official, and lobbyist. Her grant making expertise focuses on issues affecting families and children, including out of school time, family planning and reproductive health services, and social and employment services.

Ms. Siegel is being reappointed to the Commission on Out of School Time Grants and Youth Outcomes as a public member to continue contributing to the improvement of out of school time for the District's youth.

A Ward 3 resident, Ms. Siegel received a Bachelor of Arts in History and Political Science from Douglass College, and a Master of Arts in Political Science from the University of North Carolina.



GOVERNMENT OF THE DISTRICT OF COLUMBIA  
Executive Office of Mayor Muriel Bowser



Office of the General Counsel to the Mayor

**To:** Ronan Gulstone, Steve Walker  
**From:** Betsy Cavendish  
**Date:** May 5, 2021  
**Subject:** Legal sufficiency review of Resolutions nominating Rev. Gary Hill, Walter Peacock, Margaret Siegel, Dr. Kenneth Taylor, and Matthew Hanson to the Commission on Out of School Time Grants and Youth Outcomes

---

**This is to Certify** that this office has reviewed the above-referenced legislation and found it to be legally unobjectionable. If you have any questions in this regard, please do not hesitate to call me at 202-724-7681.

A handwritten signature in black ink that reads 'Elizabeth A. Cavendish'. The signature is written in a cursive style with a large initial 'E'.

---

Elizabeth Cavendish